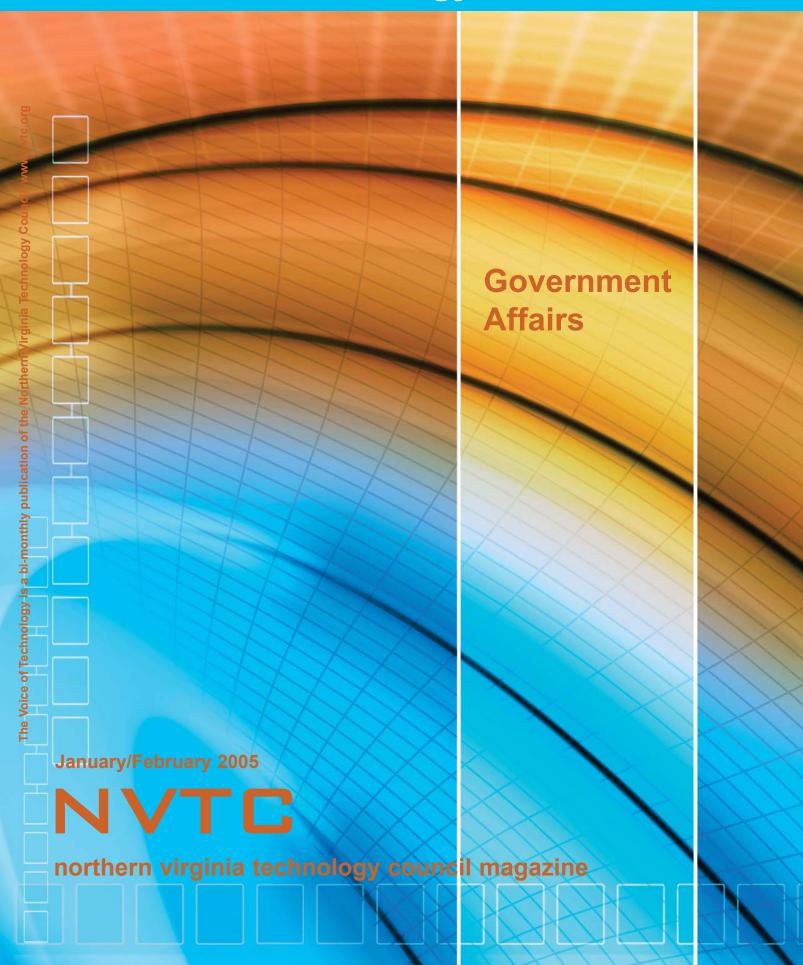
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MESSAGE FROM THE CHAIRMAN

orthern Virginia's technology industry accelerated in 2004 as business demand for services and increased federal technology and homeland security boosted total jobs and salaries. We are creating more jobs here in Virginia than several other states combined! Underpinning these remarkable

trends is a very favorable environment for business, including a progressive public policy framework that makes Virginia a great state in which to start and grow a technology company. Northern Virginia's technology community and our policy-makers at the federal, state and local levels enjoy a collaborative, supportive public-private partnership which drives positive decision making and pro-active initiatives to bolster education, training, tax policy, economic development, and technology-driven growth.

Each year strengthens my understanding of just how much our success and economic growth rides on the technology community itself. The diversity of our regional strengths, from software and the Internet to aerospace and telecommunications, make this a great place to lead in emerging, cross-cutting areas such as bioinformatics and nanotechnology. And NVTC, the nation's largest technology council, continues to convene and bind our regional assets – companies, executives, angel investors, venture capitalists, engineers, entrepreneurs, policymakers and educators – together.

As the voice for the region's tech community for over a decade, NVTC has been front and center in the state capitol to advocate for smart technology policies and for broader use of technology in delivering citizen services. These efforts have distinguished the Commonwealth as a global leader in eCommerce, Internet governance, spam-fighting, digital government and supportive tax policy.

Virginia's recent felony spam prosecution, the first successful criminal prosecution in the nation, has put hacker-spammers everywhere on notice that Virginia will not tolerate illegal and costly criminal activities on our networks. Similarly, Virginia's proven determination to resist adopting protectionist legislation signals to the world that Virginia is prepared to compete successfully in today's global economy, an important signal to send with U.S. subsidiaries of foreign corporations now supporting more than 171,000 Virginians. Likewise, Virginia's IT restructuring, consolidation and procurement reform initia-

tive continues to move forward aggressively as a model for other states. As well, Virginia's resolve to protect its small businesses from new administrative, accounting and collection burdens from the Streamlined Sales Tax Project Agreement, a multi-state Internet sales tax collection initiative, reaffirms Virginia's status as a national technology policy leader.

When the General Assembly convenes in 2005, NVTC's lobbying team will once again be in Richmond on a full-time basis

to ensure that the voice of Northern Virginia's technology community is heard loud and clear. NVTC's 2005 Technology Policy Agenda for Legislative Action calls for a fully-funded Center Innovative Technology (CIT), Secretary strong Technology to ensure Virginia remains at the forefront of innovation, continuing efforts to



address Northern Virginia's transportation crisis and tax policies to ensure greater use of technology, and to spur the creation of more high-skill, high-wage technology jobs across the Commonwealth. Our agenda also includes initiatives to enhance Virginia's capacity for R&D, spur greater use of public-private partnerships to address some of Virginia's education, transportation, and technology challenges, and elevate the cultivation of Virginia's nanotechnology and biotechnology industries as statewide priorities.

Although the 2005 General Assembly session is a short one, it presents a great opportunity for NVTC and our network of influential, creative and innovative policymaker-partners to actively build on our technology policy accomplishments of the past to ensure an even stronger technology future for all Virginians.

Sudhakar Shenoy

NVTC Chairman of the Board

Sushakarsher

Chairman and CEO, Information Management Consultants

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BITS + BYTES

Apogen Technologies, a leading provider of technology solutions in the federal marketplace, was recognized by the Society of Human Management-New Resource Mexico with a 2004 Human Resources Excellence award for Most HR Supportive Company in Mexico. Ilene Colina, Corporate Vice President of Human Resources for Apogen, received the award for most Visionary HR Professional. Both awards recognize a high level of commitment, dedication, and innovation to the field of Human Resources. Apogen Technologies is ranked number 62 Washington Technology's Federal 100 list and is also listed in 10 Department of top Homeland Security contractors. Apogen is backed by Washington, D.C.-based private equity firm Arlington Capital Partners. www.apogentech.com. ATS Public Safety, a division of Advanced Technology Systems, Inc. (ATS), announced the hiring of John Loverude, former CTO for the Illinois State Police Information and Technology Command. As a Senior Public Safety Consultant, Loverude will focus on information sharing and interoperability issues within state and local criminal justice agencies. ATS specializes in the development of information technology systems and solutions for government and commercial clients. www.atsva.com. **Capitol** Power, a manufacturer's representative in the Baltimore, D.C., and Northern Virginia region for mission critical solutions, announced John Johnson as the newest addition to its sales team. Johnson has worked in the critical power industry for many years and brings with him an extensive knowledge of batteryfree UPS and Generator applications. He will be covering both Baltimore and Northern Maryland. www.capitolpower.com. Convera Corporation, a leading provider of search and categorization software for enterprises and government agencies, has announced an agreement with In-Q-Tel to expedite the development of a distributed indexing capability. In-Q-Tel, a private venture group funded by the Central Intelligence Agency (CIA), selected Convera based on the company's proven ability to build enterprise search solutions that enable the intelligence community to extract very specific details from massive terabytes of incoming data. Convera has begun development

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Mission

The Northern Virginia Technology Council (NVTC) is the membership and trade association for the technology community in Northern Virginia and is the largest technology council in the nation. NVTC has about 1,200 member companies representing more than 160,000 employees. Its membership includes companies from all sectors of the technology industry including information technology, software, Internet, ISPs, telecommunications, biotechnology, bioinformatics, aerospace and nanotechnology, as well as the service providers that support these companies. In addition, universities, foreign embassies, non-profit organizations and governmental agencies are members of NVTC. NVTC is recognized as the nation's leader in providing its technology community with networking and educational events, specialized services and benefits, public policy advocacy, branding of its region as a major global technology center, initiatives in targeted business sectors and in the international, entrepreneurship, workforce and education arenas, and a Foundation focusing on venture philanthropy and public/private partnerships.

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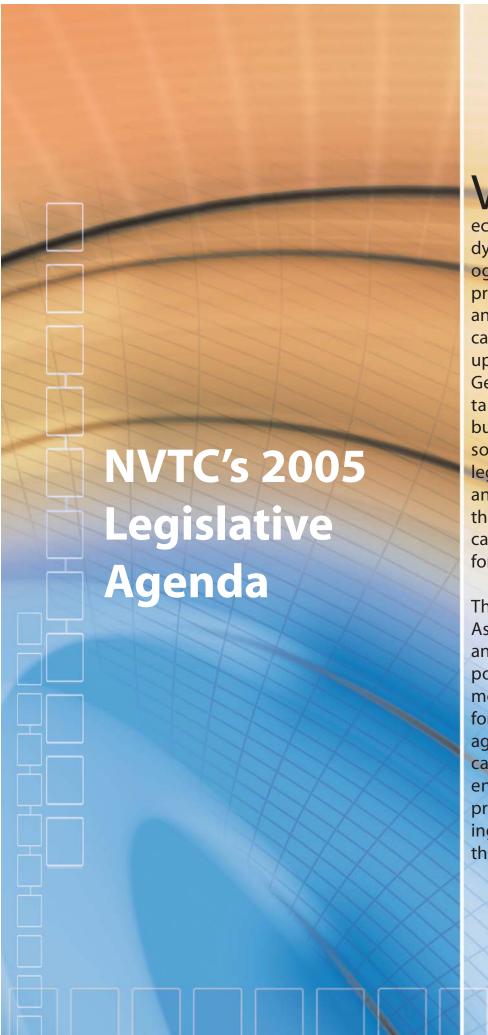
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modifications to its enterprise search platform, RetrievalWare®, to automatically index information contained within hundreds of databases. www.convera.com.

The International Eye Foundation (IEF) elected Frances R. Pierce, chairman, president & CEO of Data Systems Analysts, to its Board of Directors. IEF is dedicated to the promotion of peace through the prevention of blindness. DSA provides strategic, secure, and mission critical IT solutions to government and industry and is a leader in program management, information security and regulatory compliance. www.dsainc.com. HyperOffice has announced the availability of its online intranet application that allows users yo log on to the system through any Internet browser and access a customizable desktop with email, documents, calendars, contacts, projects, opinion polls, announcements, notes and reminders. These tools can be used for individual purposes or can be shared with designated group members for easy, realtime collaboration. www.hyperoffice.com. NextStep Partners, LLC, a management consulting firm working with emerging information technology companies, has announced that **Douglas Jerger** has joined the company as Principal. Jerger brings to NextStep Partners a 30-plus year successful career building software and information technology companies as a COO, CFO and senior business development executive. Jerger is also a CPA. He will work from the company's office in Arlington, VA. www.nextstep-partners.com. **OPTIMUS Corporation**, a leading provider of innovative technology solutions, has announced that it won two new federal schedule contracts from the General Services Administration (GSA) - one for Management, Organizational and Business Improvement Services (MOBIS) and the other for Environmental Advisory Services. OPTI-MUS Corporation will provide management consulting, facilitation, survey and program integration/project management services to agencies across the federal government for the MOBIS award. Under the Environmental Services Schedule, OPTIMUS will to provide remotely delivered advisory services in support of environmental programs. OPTIMUS estimates that anticipated tasking on the two new contracts will generate approximately \$2 million in annual revenues for the company. www.optimuscorp.com. **SRA** International, Inc., a leading provider of IT services and solutions to federal government organizations, announced that it has been awarded a competitive task order by the U.S. GSA's Federal Systems Integration and Management Center to provide integration management support services to the Air Force Distributed Common Ground System Formal Training Unit at Goodfellow Air Force Base, TX. The order has an estimated value of \$19.1 million over five years. SRA has also been awarded a competitive task order to provide IT services to the U.S. Navy's Military Sealift Command. The order has an estimated value of \$18.1 million over one year. www.sra.com.

Send your news to bits@nvtc.org





/irginia's economic vitality in today's knowledge economy depends upon a dynamic and strong technology industry, innovative products and services, and an expanding and well-educated workforce. NVTC calls upon the Governor and the General Assembly for a suscommitment to tained building and maintaining a sophisticated and stable legal, financial, educational and physical infrastructure that will support technological growth and innovation for years to come.

The upcoming General Assembly session provides an opportunity for Virginia's policymakers to continue moving the Commonwealth forward. Let Virginia once again demonstrate its dedication to progress and enhance its status as a proactive and forward-thinking model for states across the country.

VTC urges Virginia's policymakers to adopt the following initiatives and policies during the 2005 General Assembly Session:

Objective One: Lead the nation in eGovernment by utilizing technology in the provision of government services, internal government operations, and the procurement process to the greatest extent possible to enhance efficiency, productivity, convenience and effectiveness; and to protect Virginia's public and private technology infrastructure.

- ☐ Continue efforts to elevate Virginia as a global leader in the use of technology in government by supporting the Virginia Information Technology Investment Board and the Virginia Information Technologies Agency (VITA).
- Resist adopting protectionist legislation that would unilaterally impose blanket policies on state procurement officials that would restrict their ability to procure goods and services from companies that utilize offshore outsourcing.
- Ensure that Virginia's statutory framework remains technology neutral, especially in dealing with issues relating to criminal law, tort law and procurement.
- Spur greater use of public-private partnerships as an innovative way to fund and implement initiatives to improve the efficiency and effectiveness of Virginia's government IT infrastructure, streamline procurement of IT goods and services from the private sector, and more closely integrate IT to improve the delivery of Web services for business and citizens.

Objective Two: Maintain Virginia's preeminent position as a national technology leader by adopting a policy framework, tax system and economic development regime that promotes entrepreneurship and encourages businesses that offer the highwage, high-skill jobs that characterize the technology-driven economy.

- Oppose Virginia's adoption of the Streamlined Sales Tax Project Agreement, a potential barrier to further growth in Internet commerce.
- Eliminate the "true object test" imposed by Virginia's Department of Taxation, which places Virginia businesses at a disadvantage in winning and performing federal contracts on bundled government contracts for products and services.
- Strengthen and enhance the role of Virginia's Secretary of Technology in ensuring that Virginia continues to grow and compete as a global technology center.

- Fully fund Virginia's Center for Innovative Technology to accelerate the next generation of technology and technology companies, to provide programs and services for technology researchers, and to direct statewide R&D investment strategies for life sciences and nanotechnology.
- ☐ Transform the Angel Investment Tax Credit from one that places an aggregate cap on individual capital investments in small companies to a more predictable tax deduction, as recommended by the Virginia Research Technology Advisory Commission.
- Adopt regulatory flexibility laws, as suggested by the Attorney General's Taskforce on Economic Development, to require state agencies to perform an economic impact analysis and to consider less burdensome alternatives before regulating.
- Establish a Virginia Nanotechnology Commission to guide strategy and policy development.
- ☐ Facilitate cooperation between Maryland and Virginia in studying, planning and constructing a Techway Bridge to connect the technology centers of Virginia and Maryland; bolster transportation funding and the use of public-private partnerships to provide for new transportation infrastructure; and build and leverage Intelligent Transportation Systems, telework, and new technologies to reduce traffic congestion and improve safety.
- Maintain Virginia's moratorium on Internet-access taxes, exempt Voice-Over-IP services from state taxation and regulation, and reduce and simplify state and local taxes on telecommunications services to promote more rapid deployment of broadband technologies.
- Utilize technology industry expertise and practice to guide any revisions to Virginia's Computer Crimes Act to address growing threats and improve the safety of Internet activities.
- ☐ Facilitate the continued growth of the biotechnology industry in Virginia by adopting the recommendations of the Governor's Advisory Board for The Virginia Biotechnology Initiative, including sufficient capitalization of the Biotechnology Commercialization Loan Fund and the authorization of state bond authority for biotechnology lab facility partnerships.
- Maintain the funding level and integrity of the Governor's Opportunity Fund; keep "highest return on investment" as the criterion for all economic development assistance; ensure Virginia's place in the global economy by continuing an outward export and inward international investment strategy; and lower the employment and investment thresholds of state economic development programs to attract more technology jobs across the Commonwealth.

CONTINUED ON PAGE 10.

Objective Three: Promote the highest quality technology-literate workforce by investing in public schools and colleges across Virginia, educating students at every level in technology, and enhancing Virginia's capacity for innovation, research, development and commercialization of intellectual properties.

- □ Provide Virginia's K-12 public schools with resources to bring new technologies and advanced teacher training in science, mathematics and technology to every school in the Commonwealth and adopt emerging standards for technological literacy as part of the educational curriculum so that students understand how to make decisions about technology in addition to how to use technology.
- Ensure that George Mason University (GMU), the Northern Virginia Community College (NVCC), and Virginia's other institutions of higher education have the resources necessary to provide a highly skilled technology workforce, with particular emphasis on the overall funding needs of GMU and the health care workforce program at NVCC.
- ☐ Continue to refine policies and practices to increase the commercialization of new knowledge and intellectual property within state universities.
- Adopt the recommendations of the Governor's Virginia Research Technology Advisory Commission to expand Virginia's capacity for research to better attract federal and private research funding, including the creation of an "Invest Virginia" program to mobilize investments in Virginia-based venture capital funds.
- ☐ Fund a study to determine the feasibility of creating a Nanotechnology Accelerated Development Center (NADC) in Northern Virginia to transition basic nanotechnology research to commercial markets by supporting the prototyping and accelerated development of nanotech components and devices.
- Continue efforts to consolidate Virginia's fragmented and redundant workforce development initiatives into a coordinated, seamless system with clear direction to provide Virginia's transitioning workforce with the knowledge, training and skills needed to fill technology jobs statewide.
- □ Continue to promote Virginia's Institute for Defense and Homeland Security, the consortium of university, industry and federal research and development partners building a national center of excellence for demonstration and transition of science and technology solutions to meet national defense and homeland security needs, and to accelerate the next generation of technology and technology companies in Virginia. ■



Good news from Capitol Hill on Security Clearances

In a concerted effort to alleviate a huge obstacle for government contractors, NVTC has worked hard over the past year to engage the U.S. Congress in addressing the serious ineffeciencies in the security clearance process. We are pleased to report that 90 percent of our initiatives were included in the recently passed Intelligence Reform Bill. Reciprocity in clearances between all Departments and Agencies, a statutory deadline to complete clearances, a clearance czar, and improved use of technology in the clearance process are a few of the NVTC-supported provisions that were included in the bill.

For more information, visit http://thomas.loc.gov/cgi-bin/query/D?c108:4:./temp/~c108mmAfgo::

The NVTC Government Affairs Committee

by Bill Baker, NVTC Government Affairs Committee Chairman; Wiley Rein and Fielding

major impetus for forming the Northern Virginia Technology Council over a decade ago was the desire to create a voice for the technology industry before lawmakers in Richmond. For years NVTC has forged strong ties with key state legislators, and today NVTC stands as the leading advocate for technology and technology policy in Virginia. NVTC has also distinguished itself as an informed resource for our federal policymakers as they work on related technology policy issues.

The growth of the NVTC TechPAC has added a new dimension, facilitating the ability of the technology community collectively to support candidates for state office who share our policy priorities. TechPAC, along with NVTC's Vice President for Policy, Josh Levi, and NVTC's principal lobbyist, Doug Koelemay of Qorvis Communications, form the ongoing connection with the state's elected officials.

The NVTC Government Affairs Committee, which I co-chair with Duffy Mazan, gives NVTC members input to our policy positions, and particularly to NVTC's Legislative Agenda. The Legislative Agenda, when approved by the NVTC Board, is a guide for both legislators and NVTC's lobbyists. All NVTC members are welcome to participate in the activities of the committee, and we encourage your suggestions and involvement. The committee meets throughout the year to stay abreast of policy and legal issues, and holds regular conference calls during the General Assembly session to update members on developments. Additionally, the NVTC Government Affairs Committee has implemented the new NVTC online application, eCommunities, in an effort to make communication easier and documents more accessible to committee members for policy discussions.

While NVTC's staff, lobbyists, and reputation serve our members well in Richmond, an important role remains for you, the member. NVTC is most successful when you participate in developing our legislative initiatives, talk about tech issues with legislators, and participate – and, most importantly – vote, in elections. NVTC's legislative efforts are only as strong as our membership, and we hope you will be involved in the upcoming year. To learn more about NVTC's Government Affairs Committee and how you can get involved, please contact Kristin Seitz at 703.904.7878 ext. 226 or kseitz@nvtc.org.

■ William B. Baker is a Partner at Wiley Rein & Fielding, a nationally recognized law firm with offices in Washington, D.C., and Tysons Corner, VA. www.wrf.com

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TechPAC LEGISLATIVE RECEPTION

n November 30, Northern Virginia technology leaders joined Congressman Tom Davis, Attorney General Jerry Kilgore, and more than 20 state legislators in attending NVTC's 3rd Annual TechPAC Holiday Reception and Fundraiser at Maggiano's Little Italy Restaurant in Tysons Corner. The impressive gathering of over 100 public sector and private sector leaders, including 20 members of NVTC's Board of Directors, provided legislators and NVTC members with an opportunity to exchange ideas, priorities and feedback prior to the 2005 General Assembly session.

Members of the General Assembly in attendance included:



Ken Adami, IMC, and Delegate Joe May.



Steven Gould, Office of the Governor, and Delegate Bob Hull.



NVTC Senior Advisory member Paul Lombardi, INPUT, and Walt Rogers, Integic.



Virginia Attorney General Jerry Kilgore; Bill Baker, co-chair, NVTC Government Affairs Committee, Wiley Rein and Fielding, LLP; and Delegate Brian Moran.

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Earle C. Williams, NVTC Senior Advisory member, and Delegate Adam Ebbin.



Senator Dick Saslaw; NVTC Chairman Sudhakar Shenoy, IMC; and NVTC Foundation Chairman Dan Bannister.



Delegate Dave Albo and NVTC President Bobbie Kilberg.



Delegate Vivian Watts (Annandale)



NVTC TechPAC Chairman Iohn Backus

NVTC TechPAC

ow in its 3rd year of existence, NVTC TechPAC, the technology community's state-level Political Action Committee, had an active year. Although 2004 was not an election year for state-level candidates, NVTC TechPAC's strong, dedicated Board of Trustees continued to work on behalf of NVTC's mem-

bership in meeting with state policymakers and candidates from across Virginia to keep them informed of the technology industry's public policy priorities and the importance of building a broad technology-driven future for our companies, employees and citizens.

Moving forward, our goal is to build on our achievements of this past year as we continue to grow NVTC TechPAC into a major resource for candidates for public office in Virginia. Thanks to NVTC TechPAC's dynamic Board of Trustees, our NVTC TechPAC Annual Supporters, and the continuing support from NVTC's membership, NVTC TechPAC continues to grow in size, strength, and influence.

Over the next year, NVTC TechPAC will continue to reach out to candidates across Virginia who are either proven technology champions or informed challengers showing a willingness to embrace change and the knowledge economy technology companies are building throughout Virginia. Building a sound technology policy framework is critical to every region of Virginia, and we look forward to lending our efforts toward electing candidates throughout the Commonwealth in 2005 who will be good decisionmakers moving forward.

Thank you for your continued support of NVTC TechPAC and all of NVTC's legislative efforts.



John Backus Chairman, NVTC TechPAC Managing Partner, Draper Atlantic

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NVTC NewsLINK

Legislative Study Panel Nixes Proposal To Impose New Tax Collection Costs, Burdens on Tech Companies In Virginia

legislative study panel composed of senators, delegates and private sector representative created during the 2004 General Assembly at the urging of NVTC concluded its work in November after a series of meetings, hearings and discussions regarding the likely impact of a Warner Administration proposal to enlist Virginia technology companies in a multi-state effort to collect sales taxes on Internet and remote sales. The General Assembly's Joint Subcommittee to Study the Impact of Collecting Remote Sales Taxes on the Economy of the Commonwealth, chaired by Delegate Tim Hugo (Centreville), found no compelling reason at this time for Virginia to adopt the multi-state Streamlined Sales Tax Project Agreement (SSTP), citing many unanswered questions regarding collection costs imposed on businesses, ameliorative provisions in the Agreement, and a lack of any evidence that the benefits to the state treasury justify the collection costs imposed on Virginia businesses. By an 8-1 vote, the Panel recommended that Virginia's General Assembly not consider adoption of the SSTP during its 2005 session and that Virginia policymakers and Virginia's Congressional delegation push for changes to a federal bill currently under consideration to allow a voluntary interstate tax collection compact between states instead of a national mandate in order to protect Virginia's tax sovereignty and ability to maintain its economic development advantage in growing and attracting technology companies.

During the 2004 General Assembly session, NVTC had strongly opposed legislation sponsored by Senator Emmett Hanger (Mt. Solon) and Delegate Vivian Watts (Annandale) which would have rendered Virginia a signatory to the SSTP. NVTC's Board of Directors adopted a resolution in September 2003 opposing Virginia's adoption of the Streamlined Sales Tax Project Agreement, a potential barrier to further growth in Internet commerce, until Virginia examines in detail how the SSTP framework might impose new compliance costs on Virginia businesses, change revenues for Virginia and its localities, limit state responsibilities with federal mandates, and affect the competitiveness of Virginia companies in the global market. Through the strong leadership of Speaker Bill Howell (Fredericksburg), Delegate Hugo and Senator Jeannemarie Devolites (Fairfax), the General Assembly had agreed to forego Virginia's adoption of the SSTP, and instead established the study commission. NVTC had an opportunity to present its concerns at length during the study process.

A copy of the Study Report can be found at: http://leg2.state.va.us/DLS/H&SDocs.NSF/4d54200d7e28716385256ec1004f3 130/0c8a91cc31ee3c5b85256ec500553c45?OpenDocument

NVTC President Kilberg and Board Member Thomas Join Homeland Security Steering Committee

NVTC President Bobbie Kilberg and Board Member Lydia Thomas of Mitretek Systems, members of the new Steering Committee for George Washington University's Homeland Security Policy Institute (HSPI), attended its inaugural meeting on December 17. U.S. Department of Homeland Security Secretary Tom Ridge welcomed the group via conference call from Detroit and Deputy DHS Secretary James Loy met with the group for an hourlong discussion.

The HSPI draws on the expertise of The George Washington University and its partners from the academic, non-profit, policy and private sectors for a common goal of better preparing the nation for the threat of terrorism. HSPI will help frame the debate, discuss policy implications and alternatives, and recommend solutions to issues facing America's homeland security policymakers.

Other members of the Steering Committee include:

Richard V. Allen, former National Security Advisor J. Carter Beese Jr., President of Riggs Capital and former SEC Commissioner General Richard Chilcoat, Dean, Bush School of Government, Texas A&M University Chief Dennis Compton, International Fire Service Training Association Charles Curtis, President and COO, Nuclear Threat Initiative Robert Davi, National Spokesperson for i-SAFE and Actor Martin Faga, President and CEO, MITRE Dr. Harvey Fineberg, President, Institute of Medicine Governor James S. Gilmore III, former Governor of Virginia Dr. Rohan Gunaratna, Associate Professor, Institute of Defense and Strategic Studies, Singapore Dr. Bruce Hoffman, Vice President, RAND E. Floyd Kvamme, Co-chair, President's Council of Advisors on Science and Technology Senator Connie Mack, former U.S. Senator Secretary John Marsh Jr., former Secretary of the Army and former Member of Congress Andrew McCarthy, former Chief Assistant U.S. Attorney Alan McCurry, COO, American Red Cross Patricia McGinnis, President and CEO Council for Excellence in Government General Edward Meyer, former Chief of Staff, U.S. Army General Edward Rowny, former Ambassador and Lt. General USA (Ret.) Judge William Sessions, former Director

Michael Steinhardt, Founder, Steinhardt Partners
Judge William Webster, former Director of Central Intelligence
and former Director, Federal Bureau of Investigation
James Lee Witt, former Director
Federal Emergency Management Agency
R. James Woolsey, former Director of Central Intelligence

Federal Bureau of Investigation

For more information about HSPI, visit: http://homelandsecurity.gwu.edu/dhs/programs/policy/

Interview with CIT President Peter Jobse

Recently Mark Bisnow, of <u>Bisnow on Business</u>, caught up with CIT President Peter Jobse to find out more about Virginia's Center for Innovative Technology



CIT President Peter Jobse

You work in that inverted building near Dulles Airport that everybody notices.

It's the coolest building in Metro Washington.

Why don't you fall over?

(Laughs) It's a technological wonder. Architecturally, it was designed so it would be an icon, for everybody coming in and out of the Dulles area, of the Commonwealth's commitment to technology and it serves perfectly as that. It was built specifically as the head-quarters for the Center for Innovative Technology.

How did someone from Reading, Pennsylvania, get there?

I relocated to metro DC in 1986 with Electronic Data Systems, with whom I started my career. I was with EDS for 19 years. I left as a senior executive here in the Washington area and became Chief Operating Officer of a publicly traded company called Condor Technology Solutions, which was based in Annapolis. It was a mini-EDS, essentially systems integration, but serving mid-market companies. I started at CIT in the fall of 2002.

Tell me the history of CTT and how it's structured exactly.

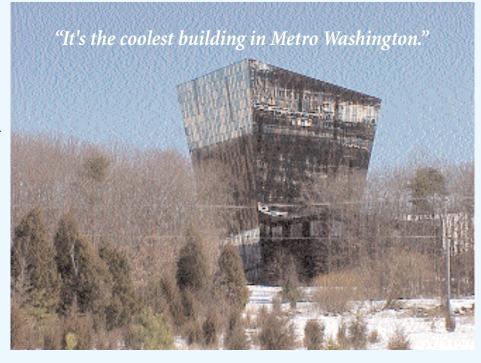
In 1984, the Commonwealth determined that in order to fuel the growth of its technology economy, it would place special emphasis on increasing research and development at our universities as well as place emphasis on creating an entrepreneurial environment for start-up technology companies. That led to the creation of CIT, which is structured as a non-profit corporation with a mission dedicated to the Commonwealth. To allow the state to fund CIT, but still enable CIT to operate as a business, two entities were created, one called the Innovative Technology Authority which is a political subdivision of

the Commonwealth, and a separate non-profit corporation called the CIT. This structure allows us to operate as a corporation and engage in normal business relationships without the constraints that an agency or an authority itself would have: wage-related constraints, Freedom of Information Act requirements that would restrict our ability to protect proprietary client information, and the ability to bind certain contracts, things like that. Our structure enables us to operate independently of our funding authority, but clearour mission focuses around the Commonwealth and the generation of new technologies and companies that support that in the Commonwealth.

What's your budget?

We have a \$15 million dollar budget for 2005, half of which is a Commonwealth appropriation, the other half we receive through awards of contracts that we pursue and are successful at winning. This includes federal contracts for research development and technology identification as well as private sector grants for the development of different things like broadband distribution and other support services.

CONTINUED ON PAGE 22.







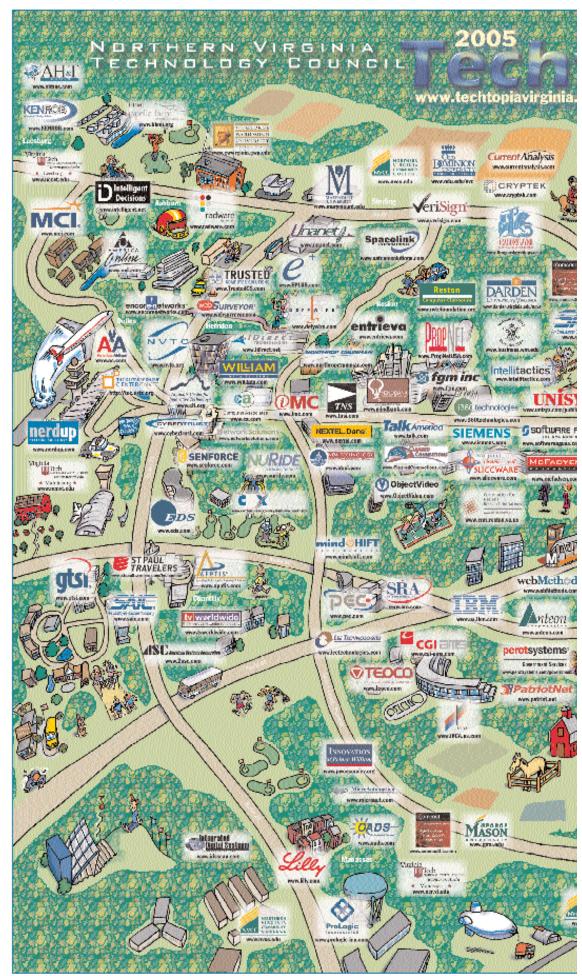




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Producer: Namey Retiment Northern Virginia Technology Council

Marketing and Project Management: Michelle Sanglaub, Oakon, VA

Design and Layout: Bridget Mulphy. BCWdedigfi, Oak Hill, WY

Illustration: Loc Suffit, www.cdad.com, Centreville, VA

Printing: Delancey Printing, Alexandria, Ws

NVTC CALENDAR OF EVENTS

Northern Virginia's Premier Events for the Technology Community

JANUARY

January 7

Meet the Capital Players

7:30 am Registration; 8:00 - 9:30 am Program Ernst & Young, 8484 Westpark Drive, 2nd Floor, McLean, VA No Charge for Members / \$35 Non-Members

Platinum Sponsors: Comerica Bank, Technology & Life Sciences Division; Ernst & Young; DLA Piper Rudnick Gray Cary US LLP; Wilson Sonsini Goodrich & Rosati.

Presented by NVTC's Capital Formation Committee

January 12

TechDonuts

7:30 am Registration; 8:00 - 9:30 am Program CIT Auditorium, 2214 Rock Hill Road, Herndon, VA No Charge

Jelly Filled Chocolate Sprinkles Sponsor: Cooley Godward LLP. Cinnamon Twist Sponsors: Aptela; PricewaterhouseCoopers LLP; Virginia's Center for Innovative Technology.

Presented by NVTC's Entrepreneur Committee

January 18

Emerging Business Network

7:30 am Registration & Networking; 8:00 - 9:30 am Program Grant Thornton, Conference Center Lower Level 2070 Chain Bridge Road, Vienna, VA No Charge to Members / \$35 Non-Members

Gold Sponsor: John Sanders.com; Wilmer Cutler Pickering Hale and Dorr LLP. *Location Sponsor:* Grant Thornton. *Event Sponsor:* Tegcorner.

Presented by NVTC's Emerging Business Network Committee



January 26

Executive Forum

7:00 am Registration and Networking; 7:30 - 9:30 am Program Hilton McLean, 7920 Jones Branch Drive, McLean, VA \$35 Members / \$70 Non-Members

Platinum Sponsors: McGuireWoods LLP; PricewaterhouseCoopers LLP. Gold Sponsors: C-Level Leadership LLC; Howrey Simon Arnold & White LLP; Robbins-Gioia. Silver Sponsors: Chevy Chase Bank; Kenyon & Kenyon; LeapFrog Solutions; Pillsbury Winthrop LLP. Presented by NVTC's Executive Forum Committee

January 27

Business Development, Marketing and Sales Reception

5:30 pm Registration and Networking; 6:00 - 7:30 pm Program Clyde's of Tysons Corner, 8332 Leesburg Pike, Vienna, VA \$75 Members / \$95 Non-Members *Limited to 25 Senior Marketing Executives Platinum Sponsors: Acquient Search; INPUT.

Presented by NVTC's Business Development, Marketing and Sales Committee

FEBRUARY

February 1

Membership Mixer

6:00 pm Registration; 6:00 - 8:00 pm Networking and Mixer Hilton McLean, 7920 Jones Branch Drive, McLean, VA \$35 Members Only

Location Sponsor: Hilton McLean.

Presented by NVTC's Membership Committee

February 3

Meet the Capital Players

7:30 am Registration; 8:00 - 9:30 am Program
Ernst & Young - 2nd Floor, 8484 Westpark Drive, McLean, VA
No Charge for Members / \$35 Non-Members

Platinum Sponsors: Comerica Bank, Technology & Life Sciences
Division; Ernst & Young; DLA Piper Rudnick Gray Cary US LLP;

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Presented by NVTC's Capital Formation Committee

We Need You for Groundhog Job Shadow Day

March 11, 2005, is NVTC's Groundhog Job Shadow Day. Please consider hosting a student at your workplace for the day. For more information contact Nancy Johnston at 703-904-7878 ext. 234 or njohnston@nvtc.org or visit our Web site at www.nvtc.org.

NVTC CALENDAR OF EVENTS

Northern Virginia's Premier Events for the Technology Community

FEBRUARY

February 8

Nanotechnology

7:30 am Registration; 8:00 - 9:30 am Program SAIC Conference Center, 1710 SAIC Drive, McLean, VA \$35 Members / \$70 Non-Members

Platinum Sponsor: Thomson Scientific. Silver Sponsor: ISTN, Inc. Bronze Sponsors: Lockheed Martin Corporation; McGuire Woods, LLP; St. Paul Travelers.

Presented by NVTC's Nanotechnology Committee

February 9

IT & Telecommunications Dinner

5:30 pm Registration; 6:00 - 8:00 pm Dinner and Program Clyde's of Tysons Corner, 8332 Leesburg Pike, Vienna, VA \$65 for Members / \$95 Non-Members

Platinum Sponsors: Gardner Carton & Douglas LLP; Kenyon & Kenyon. Gold Sponsor: Morrison & Foerster LLP. Silver Sponsors: Gray Cary; Wiley Rein & Fielding, LLP

Presented by NVTC's IT & Telecommunications Committee

February 9

Titans of Technology Breakfast

Speaker: Roderick C. McGeary, Chairman and CEO, BearingPoint 7:00 am Registration and Networking 8:00 - 9:15 am Program Hilton McLean, 7920 Jones Branch Drive, McLean, VA \$40 Members / \$80 Non-Members

Platinum Sponsors: George Mason University School of Management; IBM. Gold Sponsors: Scheer Partners, Inc. Silver Sponsors: Hampton Roads Economic Development Alliance; Houlihan Lokey Howard & Zukin; Pillsbury Winthrop LLP; Russell Reynolds Associates; St. Paul Travelers.

February

Business to Government (B2G)

7:30 am Registration; 8:00 - 9:30 am Program Hilton McLean, 7920 Jones Branch Drive, McLean, VA \$35 Members / \$70 Non-Members

Gold Sponsors: Dickstein Shapiro Morin & Oshinsky LLP; INPUT. Silver Sponsors: GTIS; Morrison & Foerster LLP; Panacea Consulting, Inc.; Vistronix, Inc.

Presented by NVTC's B2G Committee

February

Emerging Business Network

7:30 am Registration; 8:00 - 9:30 am Program Grant Thornton, Conference Center Lower Level 2070 Chain Bridge Road, Vienna, VA No Charge for Members / \$35 Non-Members

Gold Sponsors: John Sanders.com; Wilmer Cutler Pickering Hale and Dorr LLP. Location Sponsor: Grant Thornton. Event Sponsor: NextStep Partners.

Presented by NVTC's Emerging Business Network Committee

February

Executive Forum CXO Dinner

6:00 pm Registration; 6:30 - 8:30 pm Dinner SRA International - ATC Presentation Center 4350 Fair Lakes Court, 2nd Floor, Fairfax, VA \$75 Members Only

*Limited to 20 CXOs. You must be a CXO of a Technology Company to attend.

Platinum Sponsors: McGuire Woods LLP; PricewaterhouseCoopers LLP.

Presented by NVTC's Executive Forum Committee

February

CFO Series

7:15 am Registration; 8:00 - 9:30 am Program The Ritz-Carlton, 1700 Tysons Boulevard, McLean, VA \$35 Members / \$70 Non-Members

Platinum Sponsors: Ernst & Young; Shaw Pittman LLP. Gold Sponsors: Marsh Inc.; M&T Bank. Silver Sponsors: Equis; Spaulding & Slye Colliers. Bronze Sponsors: Bowne of DC Financial Printing; Spherion.

Presented by NVTC's CFO Series Committee

February

Angel and Seed Stage Financing

7:30 am Registration; 8:00 - 9:30 am Program Hilton McLean, 7920 Jones Branch Drive, McLean, VA \$35 Members / \$70 Non-Members

Platinum Sponsors: Fish & Richardson P.C.; Virginia's Center for Innovative Technology.

Presented by NVTC's Private Equity Committee

February

Business Development, Marketing and Sales Workshop

7:30 am Registration; 8:00 - 11:30 am Workshop University of Phoenix, 11730 Plaza America Drive, Ste 200, Reston, VA \$65 Members / \$99 Non-Members

Platinum Sponsors: Acquient Search; INPUT. Gold Sponsors: Gibbs College; St. Paul Travelers. Silver Sponsors: Business Wire; Leapfrog Solutions. Location Sponsor: University of Phoenix.

Presented by NVTC's Business Development, Marketing & Sales Committee

REGISTER AT:



January/February 2005 The Voice of Technology Page 19



NVTC is pleased to publish the first in a series of updates from Iraq. Jim LeBlanc, former NVTC Board Member and NVTC International Committee Chairman, has been in Baghdad since late September. Jim will be there for 12-18 months leading an international non-governmental organization's (NGO) programs and operations in the country. The NGO is a nonprofit organization working to strengthen and expand democracy worldwide. It provides practical assistance to civic, government and political leaders advancing democratic values, practices and institutions, and in Iraq, is working on long-term strengthening of civil society and political parties. Please note: the views expressed in this article are the author's and do not necessarily represent those of the organization.

RAQ - four letters that conjure up a kaleidoscope of visions and emotions, almost all negative, fed by what most Americans see and read on a daily basis. VBIEDs (vehicle borne improvised explosive device), IEDs (improvised explosive device), mortars, rockets, kidnappings and beheadings, Al Jazeera, Green Zone, Falluja, Mosul, Baghdad, Shi'a, Sunni, Kurd, Sistani, Sadr, and Al-Zarqawi are all now part of the lexicon. For many on the ground here, this is a world that consists of PSDs (personal security details), military convoys, armored vests and armored vehicles, secure compounds and 12 foot blast walls.

But it's what you don't see or read about often enough that makes this country and its people truly extraordinary. Yes, there is a lot of anger here; anger at the Americans, anger at the insurgents, especially foreign insurgents, anger at the decline in living conditions since the conflict began. There is anger at the wanton deaths and destruction being visited upon families, friends, relatives and neighbors. Many also fear a future in which there is no frame of reference or historical context.

In spite of all this, there is still real, albeit cautious, optimism here. There is courage among the Iraqis who put their lives at risk on a regular basis to go about their daily lives. Most of all, they put their lives at risk by simply trying to fulfill their inherent desire to put the country on a path to some form of democracy, for themselves and their children. This new chapter in Iraqi history is being written as you read this. But the true shape of this democracy remains unknown; to

be determined by the Iraqis themselves, at this crucial juncture in time.

Behind the headlines, did you know that almost 400 political parties had been formed in the country? Or that by the first week in December, almost 240 political parties and coalitions had formally and officially registered with the Iraqi Independent Electoral Commission to run candidates in the upcoming election? Campaign posters and flyers are going up all over Baghdad and the rest of the country; newspaper, radio and TV political ads have also started. Were you aware that despite all the negative attention to the fact that few if any international election monitors, including the U.N., would likely be here, that an NGO domestic monitoring group had been formed with the goal of putting between 8,000-12,000 monitors at the polling stations? I suppose not. But this is also not a country that is easily understood by the media, the Americans, the U.N., its Arab neighbors or others that want a piece of it for their various political interests.

Democracy development programs are constantly oversubscribed with word of mouth often doubling the number of registrants. Political party and coalition training; civil society and election monitoring training; political empowerment of women training; and governance training, all eagerly attended despite the daily threats.



Jim LeBlanc, center, with his PSD (personal security detail) in Baghdad.

What must be remembered but that is so often lost, is that one election does not make a democracy. Most so-called modern day democracies are still trying to get it right. Newly emerging democracies like Ukraine have only been at it a little over 10 years. And in the Middle East generally a reasonably free, fair, transparent and democratically elected government may tend to frighten some of its neighbors. The upcoming election therefore, is but a first step along what will sometimes be a treacherous path to a more democratic Iraq. But it is a critical step and it should not be delayed.

It is in the end for the Iraqis to decide on their future but they must be given the opportunity unencumbered by a violent insurgency that despises everything they are trying to achieve. It will not be easy. It will not be without more pain and suffering. In the end however, the courage and dreams of the Iraqi people will prevail. ■

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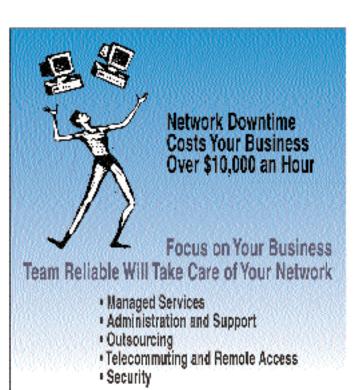
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CIT has a staff of 39.What do they do?

The organization is divided into functional areas: We have professionals who are dedicated to facilitating what we call research investment; this area includes specialists in disciplines like biotechnology and nanotechnology who identify areas of opportunity for Virginia, and pursue federal grants to develop new industries. We have field office personnel, roughly 15 members who staff offices around the state, who are dedicated to helping young technology companies grow. They accomplish this by providing guidance on research linkage, investment programs, federal grant programs and intellectual property management. We have members of the organization who focus on entrepreneurs and investment-related programs that are designed to help new companies obtain growth capital. Five members of our team support the capital programs that assist companies in securing private sector equity based investment. And we have members of the organization that do the business of the organization, the finance, administration, and communications outreach.

How many companies are you assisting?

Our regional office network handles between 300-400 companies a year. That's what we refer to as our portfolio of companies. Our early stage funding program has looked at about 150 applicants, some of those are also our regional clients; many of them are new businesses. You add that all up, we see about 400-500 companies a year.

What's the range of services that you provide to the portfolio companies?

The portfolio companies generally seek us out for validation of their technology and market plans, assistance with research facilities, and growth related funding. In some instances the companies use us to find new channels for the potential sales of their products

For someone reading about CIT in this edition of the *Voice of Technology*, what are the possible activities they could do with CIT?

There are a number of things that they can do. If you are a budding entrepreneur, and you have an idea for starting a technology-based business, you can vet it with us. If you have already decided you're going to start that business, and you've got it anchored in technology, we can help you expand that technology either with relationships with labs or facilities or with other companies. If you want to decide whether or not the technology and direction you're going is unique, we can help you identify other potential organizations that have patents that are similar. If you're looking for companies in the Commonwealth or in the regional area that may be possible partners or clients, we can help you with that.

What is your relationship with NVTC?

NVTC is what we would call a trusted partner. Many of the technology councils around the state were actually started by CIT a number of years ago. When we talk about incubating new companies and industries, CIT incubated NVTC. And so, the relationship has now matured to where NVTC serves as a strong communications arm for technology in Northern Virginia, both through their public policy advocacy efforts as well as efforts to reach out to new young companies that can benefit from CIT programs.

Now we can talk about the fun stuff, the innovative stuff you do as in your name. What are you doing that is most interesting to you?

There's a lot of stuff going on that's really, really cool. But let me ask you for a moment to picture a continuum expressed as a horizontal line. As you view the left-hand side of the line think "the origin of innovation is basic research; it's people thinking about math, science and about how things work at their most basic foundation." As the line progresses to the right, we encounter applied research; here, scientists use logic and discovery and apply it to a problem, like internal combustion engine efficiency. Moving further to the right of the continuum, applied research projects are commercialized or turned into new companies that solve problems for society, fix things, and improve the quality of life that we have.

On the right side of the line, new companies progress through growth stages, with the end goal being the creation of a new vibrant company. We look at that entire continuum from the time research starts, through its development, including the spark of innovation that would create a new company. And we provide support to get these companies "off and running." So what we try to do, Mark, is figure out where we want to be on the landscape of new and emerging technology ideas, and ask ourselves if we've got enough smart people here in the universities and the labs in the Commonwealth who can facilitate the development of a new direction. If the answer is yes, then we ask ourselves if we've got the right environment to support the development of new companies. This usually means: is there enough capital available through investors in the earliest stages of development, to enable this community to grow and be vibrant?

So, specific initiatives?

We've got two things that we're focused on right now that we're excited about. One of them is in the discipline called nanotechnology, it's the next new science (after biotechnology) that has the ability to be totally disruptive in that it has the potential to touch all areas of our lives. It's engineering at the molecular level, so we get to build things that are stronger, better, behave differently, than they would occur naturally. So, materials could be stronger, properties could be changed, essentially new elements could be created.

So what are you doing on the "nano" front?

We believe that the Commonwealth is very well-positioned in what's called "carbonaceous nano-materials," which is the manipulation of carbon-based molecular structures for application in a number of specific areas. Medical imaging is one of those, materials for defense application is another. What we're trying to do is develop a thing called an industry cluster, in which you have research at universities occurring and companies starting to locate themselves around those research areas. New companies form next to those, and you become known for something, like Maryland is known for a specific type of

biotechnology, and Silicon Valley was known for software development, and networking component structures.

So we're in the process of developing a nanocluster around carbonaceous nano-material production.

You must be smart to know how to pronounce that.

It's fun stuff, it really is. One of the things that I find myself magnetically attracted to is the point of discovery, and the ability to think about what the application of that discovery could be to a problem that might serve the military, that may have medical application, that may change products we use daily, and to figure out how to get the discovery to evolve into a company, and find markets that are willing to finance and consume the products of the new technology.

Can you say more about nanoclusters?

We have identified a specific area of nanotechnology: nano-manufacturing of carbonaceous materials. We're working specifically with young companies that are focused on this technology as well as research universities that are performing research in this area to facilitate development of an industry cluster. What we are doing is funding the collaborative efforts to bring these parties together as well as advancing a strategy for the administration and the General Assembly in order to secure additional support from the state in the development of these services and product companies.

Now, you were going to mention other exciting things.

Smart-Bio technologies are another area to mention. These are technologies that marry life science disciplines with computer science disciplines to achieve greater advances in our understanding of disease, medical application and the genomic structure of life forms. Computer based advances in genomic research will make it possible for personalized medicines and medical applications which have the potential to greatly improve our quality of life. Exciting research with commercialization potential is also occurring in the areas of fuel cell development to serve

as alternative automotive fuels, and biodefense research to strengthen our ability to identify and combat pathogens. So, what are you doing about all this?

The first thing we do is to examine the research strengths that we have in the Commonwealth and find where promising technologies are being developed. At Virginia Tech, Dr. Harry Dorn discovered a nano structure called a Trimetasphere. This is a carbon cage in the shape of a soccer ball that can hold various metals and other elements, depending on the application. This nano structure has been licensed by a company that is using it to make specific products. We look at that licensing opportunity, and look at the research that's done there and ask ourselves: What does it take for the company to grow even faster than it is and what's the likelihood that this structure can be licensed by other entities, or other companies that build products in conjunction with that? If necessary, we work with the administration and legislators to develop programs and legislation to enable industry growth, In a sense, we are doing yeoman's work to try and help get a young company and industry off the ground. This may mean something as basic as sitting down with them and looking at their technology commercialization plan and saying "We think you've got holes here." If a company has a solid investment grade idea, we have a program called the Growth Acceleration Program that is designed to help the company secure early stage investment by providing them with up to \$100,000 as debt that they can use as leverage to secure other investors. At some future date, we will convert the debt to equity or collect the note, using the proceeds to invest in another new company. Our mission is "accelerating Virginia's next generation of technology and technology companies," and we look at the development continuum that I described and try and figure out where a new company or industry might get stuck, and determine what needs to be done to remove the obstacle. Right now there are a number of young companies stuck in early stage funding, because there's not a lot of funding going on at the very earliest stages. We do things to basically "un-stick" them. How's that for a technical term? (Laughs)



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Tech Talk 2004 a Big Success

VTC's sixth annual Tech Talk was held on Friday, December 3, at The George Washington University Virginia Campus (GWU-VA) in Ashburn, Virginia. Approximately 130 high school students and 30 educators from Alexandria, Arlington, Fairfax, Loudoun, Manassas Park and Prince William school districts thoroughly enjoyed learning about emerging and existing careers in engineering, technology, and health.

The keynote speaker was Belle Wheelan, Virginia's Secretary of Education. Dr. Wheelan challenged the students to strive for academic excellence while honing their interpersonal skills and work habits. She also focused on the breadth and depth of educational opportunities in Northern Virginia, from community colleges to public and private undergraduate and graduate education degree programs, all of which were represented as exhibitors and contributors to the event.

Nine different workshops focused on careers in information technology and telecommunications, transportation safety and security, and public health and homeland security. Exhibitors from seven public and private colleges offered students information on college programs to prepare for these careers. As one student stated, "Tech Talk was something that just might catapult my career into the right path!"

What more could one ask from a student-oriented career fair?

Many thanks to our Hosting Sponsor, GWU-VA; our Platinum Sponsor, DeVry University, Crystal City Campus; Breakfast Sponsor, The Northern Virginia Tech Prep Consortium; and Silver Sponsors, Greenberg Traurig LLP, Mitretek Systems, and the Northern Virginia Workforce Investment Board. ■



Just a few of the comments made by our TechTalk students:

"It was really insightful and helped me decide what I would major in when I go to college."

"The workshop I attended was amazing and really exceeded my expectations."

"Tech Talk 2004 helped steer me in the right direction for the future."





New Clubhouse Opens

NVTC Foundation Opens Fourth Computer Clubhouse

he NVTC Foundation is pleased to announce the opening of its fourth Computer Clubhouse! On December 1, 2004, over 50 sup-



porters and Fairfax County officials joined in the ribbon-cutting celebration of the new James Lee Computer Clubhouse, located within the newly renovated James Lee Community Center.

Several local Fairfax County officials attended, including The Honorable Gerry Connolly, Chairman, Fairfax County Board of Supervisors; Linda Smyth, Supervisor, Providence District; Patricia Franckewitz, Director, Fairfax County Department of Community and Recreation Services; Janet Kerr-Tener, Fairfax County Public Library Foundation Chair; Patrick Dexter, former Chair, Fairfax County Public Library Foundation; Roberta Longworth, Executive Director, Fairfax County Public Library Foundation; and Sam Clay, Director, Fairfax County Public Library.

Dan Bannister, NVTC Foundation Chairman, and Bobbie Kilberg, NVTC President, thanked everyone for their dedication and hard work in getting the James Lee Computer Clubhouse up and running. The Computer Clubhouses are extremely important to our community – 800 children a week take advantage of the computers available to them at the clubhouses. Having access to technology and computers provides incentive for these children to do better in

school, and helps them to be better prepared for future jobs.

The NVTC Foundation would like to thank its outstanding partners: Fairfax County Department of Community and Recreation Services; Fairfax County Public Library Foundation; Fairfax County Public Library; Fairfax County Public Schools; and the Computer Clubhouse Network for all of their hard work in helping present these important Computer Clubhouses to our community. If you are interested in volunteering at one of the Clubhouses, or making a donation to the NVTC Foundation, please contact Pam Dudley at pdudley@nvtc.org, today.

SAVE THE DATE

March 3, 2005, is the next

"TEXAS HOLD'EM" event to

benefit

the NVTC Foundation

Look for more

details soon!

Profiles in Giving





Long Term Contributor

isa Martin has been an active NVTC member since she founded LeapFrog Solutions in 1996. Lisa and her LeapFrog Solutions team don't just join organizations - they strive to make a meaningful contribution to each and every one. The design of the NVTC Foundation Web site is no exception. In 2001, through her work with NVTC, Lisa learned of the Foundation's need to design and develop its foundation Web site - www.nvtcfoundation.org. After discussing the project with the LFS staff, Lisa offered to donate development of the site to the foundation. This project represented LeapFrog's largest pro bono undertaking at that time. The \$25,000 site highlights the benefactors - the people who benefit most from using the computer clubhouses. In 2004, the LeapFrog Solutions' team again redesigned the foundation's Web site, pro bono.

Community Philanthropy

LeapFrog Solutions' ongoing commitment to share its expertise, time, and talents with area non-profits, service organizations, and charitable causes is exemplary. For many nonprofits, the marketing, graphic design, and hours the LeapFrog team contributes – technology expertise and access to high-quality collateral materials that often times are not possible in the current economic realities – is critical to their efforts to increase visibility, promote their services to the public, and raise funds.

LeapFrog lives by its mission – integrating traditional marketing methods with emerging technologies to make your message matter – by making non-profits such as the Northern Virginia Technology Council Foundation, Reston Relay For Life, Fairfax Choral Society, Volunteer Fairfax and Leadership Fairfax and many others' messages matter to the Washington Metropolitan region.

Lisa Martin is President of LeapFrog Solutions, Inc., a company she founded in July of 1996. Ms. Martin has 18 years experience in professional marketing communications and project management. She specializes in developing strategic marketing campaigns for high-technology clients, as well as association-sponsored conferences and trade shows. Ms. Martin has extensive experience in managing web site design and backend development, graphic print design, and video production and she is recognized for her innovative work in web site development and multimedia presentations.

Ms. Martin is a featured speaker at numerous events focusing on the effective use of multimedia and Internet marketing, including the Northern Virginia Technology Council, Leadership Fairfax, Women in Film and Video, National Women's Business Center, Fairfax County Economic Development Authority and many others.

Ms. Martin is on the Board of Directors of NVTC, the Fairfax County Chamber of Commerce (FCCC), and Volunteer Fairfax. She is also an active member of the Young Entrepreneurs' Organization (YEO) and the New Media Society (NMS) and is a graduate of the 1999 Leadership Fairfax program and the 1999 Mindshare program.

Kosmos

Tech Leadership vs Festina Lente

The may seem pretentious to employ Latin phrases to make a point about Virginia government in the New Year. Latin, after all, is supposed to be a dead language that survives only in root words and in vague legal references among friends. But status quo ante bellum and quo vadis seem particularly appropriate as the Virginia General Assembly convenes in Richmond January 12 for its 2005 session.

First, consider *status quo ante bellum*, defined as a return to the conditions and terms that existed before the war broke out. Eight to ten years ago "good ole partisanship" ruled in campaigns and in the General Assembly itself. When all was said, done and elected, state officials buckled down together to balance the budget, fund education a little less than needed and distribute bond proceeds for transportation projects carefully across all districts. Despite all the state capitol manipulations and power brokers, a modicum of respect, civility and collegiality prevailed in Richmond.

With the control of the General Assembly at stake in the late 1990s, however, a sharper and unending partisanship took over that inflicted permanent damage on elected officials and their ability to govern. Majorities in both the Virginia Senate and House of Delegates changed, thereby tearing down the old power structure, while the economic slowdown squeezed the last rush of air out of bipartisanship.

Various state officials suddenly became reluctant to balance the budget on any terms other than their own. Collegiality gave way to mortal combat. So education got funded a lot less than needed, not just a little, and the money needed to back new bonds for transportation dried up. *Concordia res parvae crescent* – working together to accomplish more – disappeared. Interparty feuding finally calcified into a budget war of attrition among Republican leaders in the House and the Senate that transformed the 60-day General Assembly session of 2004 into a 150-day session. Only a staggering march back to bipartisanship by a handful of Republican House members and the Democratic minority allowed the Commonwealth to meet its constitutional obligations.

Since then the rapid improvement of the Virginia economy has pushed state revenues back toward prebudget war levels. Additional revenues from a tax reform package adopted despite dozens of "over my dead body" pledges in 2004 have ended cuts in government services. Now there are opportunities to recapitalize the rainy day fund, add money for school

construction and at least move revenue streams diverted from transportation accounts back into transportation accounts.

Republican leaders are finding common ground with Virginia's Democratic governor in defending the *status quo ante bellum*. It is hard beyond "good ole partisanship" to disagree with the conservative objectives set out by Governor Mark R. Warner to continue tax reform, maintain financial stability, focus investments and meet core service commitments. The governor acknowledged that increased school enrollments, Medicaid utilization, prisons, public employees pay, retirement and health benefits are eating up almost a billion dollars of increased revenues.

Also conscious of the need to defend their General Assembly majorities and to elect a Republican governor in November 2005, Republican leaders in the majority in both House and Senate have lowered their rhetoric in referring to their differences. *Cornix cornici oculos non effodiet* – a crow doesn't rip out the eyes of another crow – sums it up well. With only a handful of exceptions, the General Assembly seems determined to make its 45-day session in 2005 last just 45 days.

But that only brings the Commonwealth of Virginia back to the larger question: Quo vadis - where do we go from here? The Commonwealth still hasn't repealed the requirement that retailers prepay sales taxes. The decade-long commitment to repeal the sales tax on food is unfinished. Capital investment and construction funds for schools, higher education, wastewater treatment and transportation are a fraction of documented needs. And the governor missed key points of the NVTC legislative agenda, such as eliminating the discriminatory "true object test" imposed by the Tax Department on bundled government contracts, fully funding the Center for Innovative Technology, planning a new Techway Bridge across the Potomac and creating a nanotechnology center to showcase Virginia's breakthroughs and potential.

Festina lente – make haste slowly – remains Virginia government's greatest contradiction. The General Assembly needs to hear from NVTC members that the technology community expects more. ■

Douglas Koelemay is senior advisor to NVTC and managing director at Qorvis Communications, LLC.



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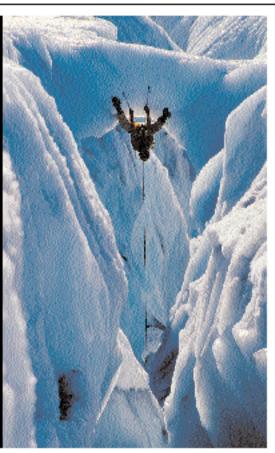
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